



INVEST IN TÜRKİYE

FDI AGENDA



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Message from the Investment and Finance Office



The month of April marked a defining period for Türkiye's investment agenda, shaped by the introduction of a comprehensive new policy framework and a broad range of international engagements. Together, these developments reflect a clear focus on strengthening Türkiye's competitiveness, deepening global partnerships, and advancing its position as a dynamic powerhouse for investment, finance, and innovation.

At the center of this momentum was the launch of the "Powerhouse for Investments in the Türkiye Century" program. Hosted by the Investment and Finance Office at the Dolmabahçe Working Office in Istanbul, with the participation of President Recep Tayyip Erdoğan, the program brought together senior public officials and top executives from leading international companies operating in Türkiye. The initiative sets out a forward-looking framework designed to attract international capital, talent, and high-value production. A dedicated press conference held at the Presidential Complex in Ankara further outlined the scope and ambition of this policy approach, reinforcing Türkiye's long-term commitment to a predictable and investor-friendly environment.

Türkiye's role as a global convening power was also evident during the Antalya Diplomacy Forum, held in collaboration with the Investment and Finance Office. The forum welcomed high-level leaders and decision-makers from around the world, providing a platform for dialogue on the evolving dynamics of international cooperation and economic transformation.

Institutional collaboration also continued to expand. A memorandum of understanding signed with the Center for Applied Research in Finance (CARF) at Boğaziçi University marked an important step toward strengthening research capacity and fostering innovation in the financial domain.

International outreach remained a key priority. As part of its 20th anniversary, the Investment and Finance Office continues to host

a series of high-level receptions across 20 global destinations, sharing Türkiye's transformation story in foreign direct investment and its evolving role in the global investment landscape. In Madrid, the Fintech Bridge: Spain-Türkiye 2026 event brought together public institutions and key stakeholders from the financial ecosystem to advance cooperation in financial technologies. The introduction of Take Off Samarkand 2026 in Istanbul further demonstrated Türkiye's expanding regional innovation network and its commitment to fostering cross-border collaboration.

Recent investment announcements also highlighted continued confidence in Türkiye's economic fundamentals. DP World commenced operations at its first dedicated contract logistics warehouse in Kocaeli, supporting its broader regional expansion strategy. Honda Türkiye inaugurated a new motorcycle production facility in Izmir, further strengthening the country's manufacturing base and local value-added production capacity. In the technology sector, TeamSystem expanded its presence through the acquisition of DIA Yazılım, contributing to the growth of cloud-based enterprise solutions and SME-focused digital transformation.

These developments were complemented by a wide range of international roadshows and roundtable meetings across Europe, the Caucasus, and Asia, including engagements in Sweden, Azerbaijan, Italy, Germany, Malaysia, Indonesia, and South Korea. Through these efforts, Türkiye continues to engage proactively with global stakeholders across sectors and regions.

Investment and Finance Office remains committed to supporting this trajectory by facilitating high-quality investments, strengthening international dialogue, and contributing to sustainable, long-term growth.

A. Burak Dağlıoğlu
President, Investment and Finance Office



Türkiye Brings Global Investors and Senior Officials Together in Istanbul, Announces New Economic Reform Package

The "Powerhouse for Investments in the Türkiye Century" program, hosted by the Investment and Finance Office, was held in Istanbul at the Dolmabahçe Working Office with the attendance of President Recep Tayyip Erdoğan, convening senior public officials alongside top executives of leading international companies operating in Türkiye. The high-level gathering marked a key moment in Türkiye's economic agenda, featuring the announcement of a comprehensive new economic reform package aimed at strengthening the investment climate, reinforcing financial stability, and attracting global capital.

President Erdoğan addressed the high level attendees in his speech, where he emphasized that Türkiye is taking "legal, administrative, financial, and institutional steps to enhance our competitiveness, ensure sustainable high growth, and support international direct

investment by strengthening the investment environment," adding that the country is determined to transform Türkiye into a "global center of attraction."

He also announced that a comprehensive legislative package will soon be submitted to Parliament to further boost Türkiye's appeal to investors. As part of the reforms, tax incentives for institutions operating within the Istanbul Financial Center will be expanded, while profits derived from intermediary activities in transit trade and overseas trade transactions will benefit from a 100 percent tax exemption—up from the current 50 percent.

The incentives will also be extended beyond the Istanbul Financial Center, with 95 percent of profits from transit trade conducted outside the center to be exempt from corporate tax. In addition, new measures will be introduced to encourage global companies to relocate their regional management headquarters to Türkiye, offering significant tax advantages on income generated from managing overseas operations from within the country.

With direct engagement between global investors and government leaders, the program underscored Türkiye's strategic vision and its growing role as the nexus of world for international investments.



Türkiye Rolls Out Key Objectives in Comprehensive Reform Agenda on Investment Ecosystem

As part of the recently announced "Powerhouse for Investments in the Türkiye Century" program, a comprehensive policy framework designed to reinforce the country's competitiveness in attracting international capital, talent, and high-value production, a press conference was held at the Presidential Complex in Ankara.

Led by Vice President Cevdet Yılmaz, the event brought together senior government officials, including Treasury and Finance Minister Mehmet Şimşek, Industry and Technology Minister Mehmet Fatih Kacır, Trade Minister Ömer Bolat, Head of Strategy and Budget of the Presidency İbrahim Şenel, and Investment and Finance Office President A. Burak Dağlıoğlu.

In his opening remarks, Vice President Yılmaz highlighted that the global economy is going through a period of heightened uncertainty, with geopolitical tensions intensifying across multiple regions. Against this backdrop, the program is designed to outline structural reforms and incentive mechanisms aimed at strengthening the investment climate, while providing a more predictable and transparent framework for long-term investors.

Vice President Yılmaz also emphasized that Türkiye is increasingly emerging as a central hub for production, trade, and distribution, supported by its strong industrial capacity, advanced logistics infrastructure, and deep integration into global value chains, adding that ongoing legal, administrative, fiscal, and institutional reforms are designed to ensure a more stable and predictable operating environment for international investors.

Türkiye's macroeconomic framework prioritizes stability and policy continuity, reinforcing its role as a reliable investment partner. In this

context, the country's strategic geographic position continues to provide a structural advantage as global supply chains are reconfigured.

Building on this framework, Minister Şimşek presented the reform agenda as a comprehensive economic positioning strategy, noting that 2026 has been designated as a "year of reform," with a focus on industrial transformation, digitalization, infrastructure investments, and governance improvements. The package introduces a more competitive tax architecture aimed at boosting export capacity, attracting high-value investments, and supporting Türkiye's ambition to become a regional financial and trade hub.

Key measures include reduced corporate tax rates for exporters, down to 14 percent, and 9 percent for manufacturing exporters, as well as expanded incentives for transit trade. These include full tax exemption for earnings within the Istanbul Financial Center and a 95 percent exemption outside it. Additional incentives are designed to support service exports and high-value sectors. A new framework also offers a 20-year income tax exemption on foreign-sourced earnings for qualified individuals relocating to Türkiye, alongside measures encouraging asset repatriation.

Minister Şimşek also highlighted the transformation of the Investment and Finance Office into a one-stop office to streamline investment processes and enhance the overall investor experience. Noting that Türkiye hosts approximately 87,000 international companies and has attracted around USD 300 billion in FDI, the Minister underscored the country's strong track record.

Taken together, the reform agenda signals Türkiye's commitment to strengthening its investment ecosystem and advancing its position as the nexus of investment, supporting a more competitive and resilient economic structure.



Minister Şimşek Finalizes Third-Largest World Bank Deal for Istanbul Rail Project

Minister of Treasury and Finance Mehmet Şimşek held a series of high-level engagements in the United States in the lead-up to the IMF and World Bank Spring Meetings, marked by the signing of a major financing agreement with the World Bank.

As part of his program spanning New York and Washington, D.C., Minister Şimşek met with international investors and senior officials from leading global financial institutions, including the World Bank, Asian Development Bank, and Asian Infrastructure Investment Bank.

His bilateral meetings also included key counterparts such as U.S. Treasury Secretary Scott Bessent and finance ministers from several partner countries.

The centerpiece of the visit was the signing of a financing agreement with the World Bank for the Istanbul North Rail Crossing Project (INRAIL), amounting to approximately USD 2 billion.

The agreement was co-signed by Minister Şimşek and World Bank

Managing Director of Operations Anna Bjerde.

Speaking at the signing ceremony, Minister Şimşek emphasized the scale of the initiative, stating, "This is the third-largest project ever approved in the World Bank's history. This fact alone demonstrates both the scale of our ambition and the confidence our partners have in Türkiye's capacity to deliver."

As part of a broader USD 6.75 billion financing framework supported by international development institutions, the project will enable the construction of a high-capacity, electrified railway line linking major logistics hubs across Istanbul and further strengthening transport corridors between Europe, Asia, and the Middle East.

Minister Şimşek's engagements reflect Türkiye's broader strategy to secure long-term, cost-effective external financing while deepening cooperation with international partners.

The World Bank agreement stands out as a milestone, underlining both the strategic importance of the project and Türkiye's growing role as the nexus of transportation and trade.



Minister Kacır Highlights Türkiye's Advanced Defense Capabilities at UEZ 2026

Speaking at the UEZ 2026 International Economic Summit in Sakarya, Industry and Technology Minister Mehmet Fatih Kacır shared key insights into Türkiye's growing role in global trade and its advancements in the defense industry.

Minister Kacır noted that between 2002 and 2025, Türkiye doubled its share in global trade from 0.55 percent to 1.07 percent, while also increasing its share in global manufacturing value added from 0.69 percent to 1.38 percent. The Minister emphasized the country's strong industrial performance, stating that manufacturing value rose from USD 41 billion in 2002 to USD 246 billion in 2025, significantly outperforming global averages.

Highlighting export capabilities, Minister Kacır pointed out that Turkish companies account for approximately two-thirds of the global military unmanned aerial vehicle (UAV) market. He also

underlined that Türkiye ranks among the top five producers in Europe across multiple sectors and aims to further enhance its manufacturing capabilities in the coming period.

Minister Kacır stressed that Türkiye's robust industrial infrastructure, dynamic R&D and innovation ecosystem, and robust entrepreneurial capacity have enabled the country to emerge as one of the winners of the pandemic period and its aftermath. He noted that exports of medium-high and high-technology products reached USD 112 billion last year, with growth rates of 12.5 percent and 10.6 percent recorded in 2025.

Describing Türkiye as the fastest-rising exporter across a broad geography stretching from China to Central Europe, Minister Kacır also highlighted the country's commitment to innovation. He stated that Türkiye allocates around 1.5 percent of its GDP to R&D, corresponding to approximately USD 20 billion.

In addition, Minister Kacır emphasized Türkiye's emerging technological capabilities, noting that the country ranks among the top four globally in hybrid rocket technologies, signaling new opportunities in advanced industries.





Türkiye and Portugal Partnership Set to Grow Across Key Sectors

Minister of Trade Ömer Bolat and Portugal's Minister of Foreign Affairs Paulo Rangel met in Lisbon during the 5th Term Meeting of the Türkiye-Portugal Joint Economic and Trade Committee (JETCO), highlighting their shared commitment to advancing bilateral economic cooperation and expanding trade and investment ties.

The parties emphasized the importance of strengthening cooperation across a range of strategic sectors, including trade, investment, contracting services, energy, transportation, and defense industries. They also exchanged views on facilitating visa processes for the business community, modernizing the EU-Türkiye Customs Union, and advancing collaboration in green transformation and the circular economy.

As the two countries mark the centennial of their diplomatic relations, both sides reaffirmed their commitment to further advancing their longstanding partnership.

"Türkiye and Portugal have significant potential to further enhance their trade and investment relations across multiple sectors," said Minister Bolat. "Through mechanisms such as JETCO and increased engagement between our business communities, we aim to unlock new opportunities and deepen our economic cooperation."

Minister Bolat also highlighted the importance of sustained dialogue at both the governmental and private

sector levels, noting that such interactions will continue to play a key role in strengthening bilateral ties.

Bilateral trade and economic relations between Türkiye and Portugal have shown significant growth in recent years. Trade volume, which stood at approximately USD 2 billion before the COVID-19 pandemic, reached nearly USD 3 billion in 2024 and increased further to USD 3.7 billion in 2025.

Türkiye's exports to Portugal totaled USD 1.83 billion in 2025, while imports from Portugal reached USD 1.87 billion during the same period.

Currently, 77 Portuguese-capital companies operate in Türkiye with a total investment value of USD 233 million. These companies are active across a wide range of sectors, including information technologies and software, telecommunications, electronics, machinery and equipment, metal goods manufacturing, ceramics, paper and forest products, textiles, construction, engineering and consultancy services, renewable energy, waste management, furniture manufacturing, and quarry operations.

Türkiye continues to advance its international economic engagement through high-level diplomatic initiatives, in line with its broader vision of improving the investment climate and diversifying global partnerships.



Global Leaders Convene at the Antalya Diplomacy Forum to Shape the Future of Investment

The Antalya Diplomacy Forum, organized in partnership with the Investment and Finance Office, continues to elevate Türkiye's position as a global convening power, hosting high-level leaders and decision-makers in Antalya for critical discussions shaping the future of international cooperation and economic transformation.

One of the forum's flagship sessions, "Investment Across Continents," took place at the Nest Convention Center under the moderation of Investment and Finance Office President A. Burak Dağlıoğlu.

The session brought together prominent global figures to examine the evolving landscape of global investment and production networks.

The distinguished panel featured Secretary General of the Developing-8 Organization for Economic Cooperation (D-8) Sohail Mahmood, President of the Turkic Investment Fund Baghdad Amreyev, and Director for OECD Global Relations and Cooperation Andreas Schaal.

The panel addressed the profound transformation of global value chains amid rising geopolitical tensions, strategic competition, and shifting geo-economic policies.

Speakers emphasized that investment decisions are increasingly shaped by diplomatic relations, political trust, and strategic alignment, rather than cost efficiency alone.

Key discussions focused on the restructuring and regionalization of global value chains, the growing role of nearshoring and friend-shoring strategies, balancing resilience, efficiency, and sustainability in supply chains, the importance of infrastructure corridors such as the Middle Corridor and Trans-Caspian routes, and the role of international cooperation in unlocking new investment opportunities.

Panelists also explored how emerging economies can attract high-quality foreign direct investment (FDI) in a fragmented global landscape, highlighting the importance of regulatory predictability, digital capacity, and green transition commitments.

The session underscored the increasing convergence of diplomacy and investment strategy.

As sustainability, digital sovereignty, and technological innovation become central to competitiveness, new models of investment diplomacy are expected to emerge.

As one of the most important global platforms for dialogue, the Antalya Diplomacy Forum once again demonstrated Türkiye's strategic role in shaping the future of its region and the global economy—serving as the nexus of the world.



Investment and Finance Office and CARF Signed MoU to Strengthen Financial Innovation and Research Collaboration

The Investment and Finance Office signed a memorandum of understanding (MoU) with the Center for Applied Research in Finance (CARF) at Boğaziçi University, marking a strategic step toward strengthening cooperation in financial research and innovation.

The agreement was formalized at CARF's headquarters on the Kandilli Campus of Boğaziçi University and was signed by Investment and Finance Office President A. Burak Dağlıoğlu and CARF Chairperson Prof. Dr. Vedat Akgiray. The MoU aims to enhance collaboration in key areas including fintech, participation finance, and sustainable finance, while contributing to the advancement of Türkiye's entrepreneurial ecosystem and the dissemination of innovative financial technologies.

Speaking at the ceremony, Dağlıoğlu emphasized that one of the Office's key priorities is to accelerate and facilitate capital flows into Türkiye. He noted that achieving this objective requires diversified policy instruments and strong institutional cooperation. Highlighting CARF's expertise, particularly in sustainable finance and emerging financial technologies, Dağlıoğlu expressed satisfaction in formalizing the partnership within a concrete framework.

He also underlined the growing importance of technological advancement and resilience in the global financial system, pointing to the need for strengthening domestic capabilities in areas such as artificial intelligence and financial infrastructure. Dağlıoğlu added that the collaboration with CARF would provide a solid foundation for advancing the country's financial ecosystem in the years ahead.

Prof. Dr. Vedat Akgiray described the agreement as a significant milestone for both CARF and Türkiye. He stated that the partnership would bridge academic knowledge with technological expertise and policy design, contributing directly to the country's economic transformation. Akgiray noted that CARF's work in financial technologies, sustainability, environmental finance, and corporate governance is aimed not only to support academic advancement but also to generate tangible economic impact.

Emphasizing the importance of working alongside a strong public institution, Akgiray said the cooperation would bring new momentum and meaning to CARF's research activities. He added that a shared commitment to data-driven, transparent, and resilient financial systems forms the backbone of the partnership.

The Investment and Finance Office continues to engage in long-term partnerships and projects that reinforce Türkiye's position as the nexus of finance, contributing to the development of the country's financial landscape and strengthening its standing in international financial markets.



Investment and Finance Office Showcases Türkiye's FDI Transformation at 20 Years of Excellence Reception in Madrid

Investment and Finance Office is marking its 20th anniversary by hosting a series of high-level receptions across 20 global destinations, highlighting Türkiye's transformation in foreign direct investment (FDI) and its evolving role in the international investment landscape.

Bringing together investors, business leaders, and public sector representatives from around the world, the Office is using this milestone year to present Türkiye's FDI journey and its increasingly strong value proposition to the global investment community.

The latest reception in this global series was held in Madrid, in cooperation with the Embassy of Türkiye in Spain, and brought together a distinguished group of local and international investors, entrepreneurs, senior executives, and policymakers.

Opening remarks were delivered by Investment and Finance Office President A. Burak Dağlıoğlu, and Türkiye's Ambassador to Spain Nüket Küçükel Ezberci.

The reception also welcomed senior representatives from leading institutions such as Amadeus, IE Business School, and Instituto de Empresa Familiar, alongside diplomatic representatives from

Türkiye and Spain.

Throughout the event, the Investment and Finance Office emphasized Türkiye's resilience and continued attractiveness as an investment destination, even amid ongoing global uncertainties. The Madrid gathering also underlined the strength of Türkiye-Spain economic relations and the untapped potential for deeper investment cooperation.

In his remarks, Dağlıoğlu highlighted the significant progress achieved in bilateral trade and expressed confidence in stronger investment flows in the coming period.

Since 2003, Türkiye has attracted nearly USD 290 billion in FDI, including USD 11.7 billion from Spanish investors. The total stock of Spanish investments in Türkiye has now exceeded USD 60 billion, reflecting sustained confidence and long-term engagement.

Since its establishment in 2006, Investment and Finance Office has played a central role in strengthening Türkiye's global investor network and positioning the country as a trusted investment hub. Through tailored strategies, dedicated sector teams, and country advisors operating across 14 countries, the Office continues to promote Türkiye's opportunities on a global scale.

With notable advancements across sectors such as automotive, manufacturing, logistics, and advanced technologies, Türkiye continues to enhance its global competitiveness, while its dynamic innovation and entrepreneurship ecosystem further strengthens its investment appeal as the nexus of the world.



Investment and Finance Office Advancing Cross Border Fintech Partnerships with Spain

Fintech Bridge: Spain-Türkiye 2026 was held in cooperation with the Investment and Finance Office and the Madrid Chamber of Commerce, bringing together leading public institutions, financial actors, and fintech ecosystem representatives in Madrid to advance bilateral dialogue on investment, innovation, and cross-border collaboration in financial technologies between Türkiye and Spain.

The event opened with remarks by ICEX CEO Elisa Carbonell Martin; Ambassador of Türkiye to Spain Nüket Küçükel Ezberci; and Madrid Chamber of Commerce Deputy Director Elsa Salvadores, followed by two dedicated panels focusing on how AI, regulation, and next-generation financial infrastructures are reshaping banking and fintech, as well as the complementary strengths of the Spanish and Turkish ecosystems across payments, travel, SME finance, and infrastructure. The discussions highlighted concrete opportunities for cross-border scaling and deeper financial integration.

The event also featured a keynote speech by Investment and Finance Office President A. Burak Dağlıoğlu, who emphasized Türkiye's resilient investment environment, its strong, reform-driven economic transformation, and the country's growing role as a dynamic hub for fintech innovation and international investment partnerships. Dağlıoğlu noted that Türkiye has attracted USD 290 billion in FDI since 2003.

Following the event, an MoU was signed between the Investment and Finance Office and the Spanish FinTech and InsurTech Association (AEFI) to strengthen bilateral investment cooperation and deepen ties between the Turkish and Spanish financial ecosystems. The agreement promotes mutual investments, information exchange, and collaboration across fintech, insurtech, and the broader financial services through joint initiatives and high-level engagements, supporting sustainable growth and cross-border investment opportunities.

Strengthening the Spain-Türkiye fintech corridor, the event underscored expanding cooperation in payments, SME finance, and digital banking, further reinforcing Türkiye's role as the nexus of innovation, investment, and finance across regions.



Honda Expands Operations in Türkiye with New Motorcycle Production Facility in İzmir

Honda Türkiye has inaugurated a new motorcycle production facility in Izmir's Aliağa district, marking a strategic investment that reinforces Türkiye's position as a competitive manufacturing hub. The plant, launched with an annual production capacity of 100,000 units and scalable up to 200,000 units, is expected to support rising demand while strengthening local value-added production.

The opening ceremony brought together senior public officials and company representatives, including Honda Motor Europe President Hans de Jaeger, Honda Türkiye A.Ş. President Satoru Yamada, Izmir Deputy Governor Nusret Şahin, Aliağa District Governor Zekeriya Güney, Aliağa Mayor Serkan Acar, Aliağa Organized Industrial Zone Chairman Haluk Tezcan, Investment and Finance Office Vice President Bekir Polat, and Ambassador of Japan to Türkiye Masami Tamura.

Located on a 100,000-square-meter site, the facility will initially operate with a single production line and is projected to employ around 300 people, with further increases expected as capacity expands. The investment is set to contribute to regional development, strengthen local supply chains, and enhance Türkiye's industrial capabilities.

Honda officials highlighted that the investment reflects the company's long-term commitment to Türkiye and its confidence in the country's growth potential. The facility is expected to integrate Honda's global production expertise with Türkiye's skilled workforce, enabling more flexible and efficient manufacturing processes while supporting export potential in the medium term.

The first model to be produced at the facility, the PCX125, is scheduled to be introduced to the Turkish market in June.

The facility further strengthens Türkiye's position as an increasingly competitive manufacturing hub, reinforcing its integration into regional and international value chains.





Türkiye Connecting Innovation Ecosystems from Istanbul to Samarkand with Take Off

Take Off Samarkand 2026 was officially introduced at a launch event held in Istanbul at Topkapı Palace and Sepetçiler Pavilion, bringing together key ecosystem stakeholders to present the vision, regional positioning, and collaboration opportunities of the upcoming edition. Building on its successful editions in Istanbul and Baku, Take Off continues to expand its regional innovation network, with its next stop in Samarkand.

The event featured opening remarks by Investment and Finance Office Communications Department Head Gökhan Yücel; Director General for National Technology and Artificial Intelligence at the Ministry of Industry and Technology Sadullah Uzun; Chairperson of the Board of Directors of the Turkish Technology Team (T3) Foundation Elvan Kuzucu Hıdır; Director General for Science and Technology Policies at the

Ministry of Foreign Affairs Hami Aksoy; and Consul General of Uzbekistan Sherzod Abdunazarov. The program continued with the Take Off Samarkand presentation by T3 Startup Center Director İrem Bayraktar Aksakal, highlighting the event's regional and international positioning and potential areas of cooperation, with a focus on fostering new partnerships among startups, investors, and ecosystem stakeholders ahead of the Samarkand edition scheduled for June 3-4.

In his remarks, Gökhan Yücel emphasized that Take Off serves as a strategic platform connecting Türkiye's entrepreneurship ecosystem with international investment and technology networks, while strengthening emerging cooperation corridors between Türkiye and Central Asia.

Bringing together nearly 20,000 participants, 99 institutions, and investors from 40 countries to date, Take Off continues to position Türkiye as the nexus of innovation and technology across regions, supporting stronger connectivity between regional ecosystems along the New Silk Road.



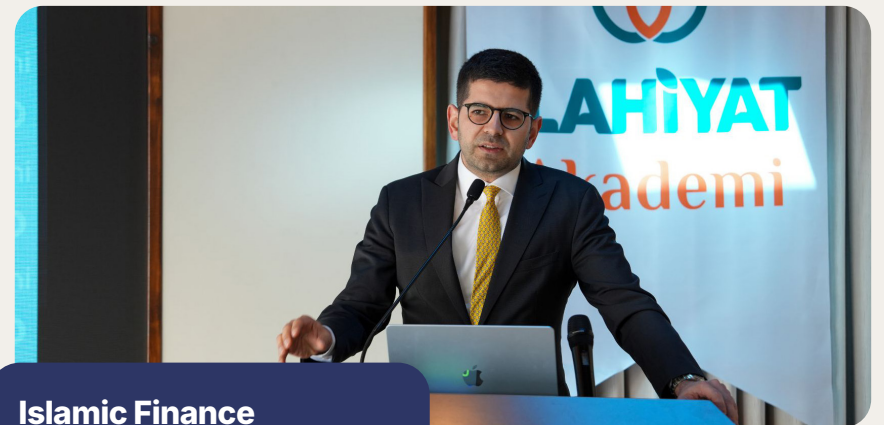
Investment and Finance Office President A Burak Dağlıoğlu Engaging with Students on Career Development

Investment and Finance Office President A. Burak Dağlıoğlu attended a fireside chat with students at Haliç University, moderated by Associate Professor Merve Kekeç, as part of the "Tecrübe Haliç'te" (Experience at Haliç) series.

In his talk, Dağlıoğlu shared valuable insights for young professionals aspiring to build careers in investment, emphasizing

the importance of starting from the ground up and preparing for future challenges. Dağlıoğlu also highlighted the crucial role of teamwork in achieving sustainable success, noting that many successful ventures are driven by strong teams.

Dağlıoğlu stressed the significance of continuous learning and focusing on the future, urging students to be process-driven and determined in their pursuit of success. The session concluded with a Q&A on FDI, where students had the opportunity to engage directly on sought-after topics.



Islamic Finance Expanding Its Role in Türkiye and Across Global Markets

Investment and Finance Office President A. Burak Dağlıoğlu shared insights on Islamic finance in Türkiye and globally during the Islamic Economics and Finance Academy Certificate Ceremony, hosted by the Association of Theologians in Türkiye (TÜİD – Türkiye İlahiyatlılar Derneği).

During his remarks, Dağlıoğlu noted that participation banks account

for approximately 9 percent of Türkiye's banking sector, while participation insurance represents around 5 percent. Globally, Islamic finance assets still constitute nearly 1 percent of total financial assets.

Emphasizing the importance of a fair and risk-conscious financial system, Dağlıoğlu highlighted the strong growth potential of Islamic finance instruments and their expanding global reach, and underlined Türkiye's role as the nexus of finance in this transformation.



Strategic Dialogue Enhancing Investment and Partnership Opportunities Between Sweden and Türkiye

Hosted by the Swedish Chamber of Commerce in Türkiye in collaboration with QANAQ Group and CorporateConnections Türkiye, Executive Strategic Roundtable: Sweden & Türkiye brought together senior executives and industry leaders in İstanbul, to explore strategic growth opportunities and cross-border partnerships between Türkiye and Sweden, with a particular focus on Sweden as a gateway to the Nordics.

The program opened with remarks by Investment and Finance Office Vice President Bekir Polat, Swedish Chamber of Commerce in Türkiye Chairperson Işıl Yalçın, CorporateConnections USA President

Robert Gervais and YASED Secretary General Serkan Valandova. In his remarks Polat highlighted Türkiye's competitive investment climate, evolving trade dynamics, and the country's strategic positioning as a platform for partnerships between international investors and leading Turkish companies across priority sectors.

Bringing together board members, C-level executives, and country directors from Swedish international companies and leading Turkish companies, the roundtable advanced dialogue on market entry strategies, sectoral investment opportunities, and scalable partnership pathways—further reinforcing Türkiye's role as the nexus of investment, connecting investors to high-value Nordic markets and the wider region.



Türkiye Strengthening Sustainable Finance Through Payments Sector Transformation

Hosted by the Payment and Electronic Money Institutions Association of Türkiye (TÖDEB), the event "Sustainability in the Payments Sector: Understanding Today, Shaping Tomorrow" brought together key representatives from the finance sector in İstanbul.

Opening remarks were delivered by Investment and Finance Office Vice President Furkan Karayaka, TÖDEB President Serhat Dolaz, Deputy Executive Director of the Payment Systems and Financial Technologies

Department at the Central Bank of the Republic of Türkiye Naime Beliz Korkut, and Deputy Director of the Climate Change Directorate at the Ministry of Environment Urbanization and Climate Change Mehrali Ecer.

Held as a carbon-neutral event, the discussions focused on institutionalizing sustainability across the payments and electronic money ecosystem.

During his remarks, Karayaka highlighted current developments and the future vision of Türkiye's finance sector and electronic money ecosystem, emphasizing the country's strategic role as the nexus of finance.



Participation Finance Emerging as a New Frontier in Türkiye Azerbaijan Cooperation

Investment and Finance Office held a roadshow in Baku in coordination with the Center for Analysis of Economic Reforms and Communication (CAERC), bringing together key stakeholders from participation capital markets, insurance, and fintech.

The delegation held high-level meetings with leading institutions, including the Central Bank of the Republic of Azerbaijan, the Ministry of Finance of the Republic of Azerbaijan, the Baku Stock Exchange, and Export and Investment Promotion Agency of the Republic of Azerbaijan – AZPROMO, as well as private sector

leaders such as PASHA Capital and the International Bank of Azerbaijan.

Discussions focused on developing participation-based capital market products, enhancing financial literacy, and advancing fintech and insurance ecosystems.

Investment and Finance Office Finance Department Head Dr. Tarık Akın emphasized that translating the robust cooperation between Türkiye and Azerbaijan into the participation finance ecosystem is a strategic priority with immense potential. Akın highlighted that initiating this integration through capital markets and fintech provides a highly promising foundation for long-term growth.



Participation Finance Corridor Between Türkiye and Malaysia Gaining Momentum

Türkiye Participation Finance Mission to Malaysia brought together 46 representatives from 20 institutions across trade finance, sukuk, fund structures, and fintech in Kuala Lumpur. The program played a crucial role in advancing cooperation between the participation finance ecosystems of Türkiye and Malaysia and building on the strategic engagement established during the Malaysia-Türkiye Business Mission held in Türkiye in the last year. The mission was organized in coordination with the Investment and Finance Office, Participation Banks Association of Türkiye (TKBB) and in cooperation with MIFC Business

Network (MBN) and Association of Islamic Banking and Financial Institutions Malaysia (AIBIM).

Opening remarks of the program were delivered by Investment and Finance Office Finance Department Head Dr. Tarık Akın who shared the latest developments in Türkiye's growing participation finance ecosystem and highlighted emerging cooperation opportunities across priority participation finance areas.

Strengthening engagement across participation finance instruments and institutional partnerships, the mission further supported the development of the strategic financial corridor envisioned from the Bosphorus to the Strait of Malacca—reinforcing Türkiye's role as the nexus of finance and cross-border investment collaboration.



Bridging Participation Finance Ecosystems from Türkiye to Indonesia

A delegation from Türkiye's participation finance sector visited Indonesia to explore new avenues for cooperation under the Türkiye Participation Finance Mission.

Coordinated by the Investment and Finance Office and Participation Banks Association of Türkiye in collaboration with The National Committee for Sharia Economy and Association of Indonesia Shariah Banks, the program brought together 46 representatives from 20 institutions. The mission featured

panels, roundtables, and B2B meetings focused on trade finance, sukuk, fund structures, and fintech.

A key highlight was the signing of a Memorandum of Understanding between the Investment and Finance Office and KNEKS, establishing a strong framework to advance Türkiye-Indonesia cooperation in participation finance.

During the program, Ambassador of Türkiye to Indonesia Professor Talip Küçükcan delivered remarks, while Investment and Finance Office Finance Department Head Dr. Tarık Akın highlighted Türkiye's growing role as the nexus of finance during his speech.



Strengthening Investment Dialogue at Türkiye Economic Day 2026

Investment and Finance Office participated in Türkiye Economic Day 2026, hosted by IHK Region Stuttgart in cooperation with the Turkish Consulate General in Stuttgart and leading business associations from both Türkiye and Germany, bringing together senior representatives from industry, public institutions, and the investment community to strengthen economic dialogue between the two countries.

Representing the Office, Country Advisor Faruk Kurtulmuş moderated the panel titled "Opportunities in Türkiye with a Focus on Energy and Financing," delivering insights on Türkiye's evolving investment landscape, while Project Manager Rauf Fırat Yaşar highlighted the country's ongoing energy transition and emerging opportunities for international investors.

The discussions focused on investment opportunities, industrial cooperation, and evolving market entry strategies, reinforcing Türkiye's position as the nexus of finance, energy, and cross-border investments.



TeamSystem Deepens Investment Strategy in Türkiye with DIA Yazılım Acquisition

Italy-based technology and AI-driven digital platforms provider TeamSystem has expanded its investment footprint in Türkiye through the acquisition of DIA Yazılım, further strengthening its cloud-based enterprise software capabilities and advancing SME-focused digital transformation across the country. The transaction represents a continued milestone in TeamSystem's long-term expansion strategy in Türkiye, reflecting a targeted effort to scale its software solutions portfolio in markets where demand for productivity-driven digitalization is accelerating.

The acquisition builds on TeamSystem's established ecosystem in Türkiye, where the company has previously expanded through investments in Mikrogrup, Paraşüt, Zirve Yazılım, Nef Yazılım, and Bizim Hesap. With DIA Yazılım integrated into its portfolio, TeamSystem strengthens its locally embedded cloud ERP capabilities, enabling more modular and scalable solutions tailored to enterprises across different sizes and sectors within Türkiye's fast-evolving SME landscape.

With over 100 employees and tens of thousands of users, DIA Yazılım serves as an established domestic technology platform offering cloud-based ERP solutions designed to address operational and regulatory requirements. The acquisition is expected to broaden TeamSystem's

ERP capabilities across multiple enterprise segments and enhance its capacity to deliver more integrated and adaptable digital environments aligned with evolving business needs.

Beyond Türkiye, TeamSystem continues to reinforce its position as a leading European technology group serving more than 2.5 million customers with over 5,000 professionals across its AI, SaaS, and cloud-based platforms ecosystem. This scale strengthens its ability to pursue targeted investments in structurally comparable markets, where SME digitalization is increasingly driven by efficiency and productivity gains.

Supported by international technology investors Hellman & Friedman and Silver Lake, TeamSystem is advancing a long-term expansion strategy across Europe and the Mediterranean, leveraging local capabilities to reinforce its platform-based growth model in high-potential markets.

Türkiye, as one of the region's most dynamic software markets, continues to attract strategic technology investments that strengthen enterprise digitalization capacity and accelerate cloud-based transformation across SMEs. The integration of DIA Yazılım into TeamSystem's portfolio further underscores Türkiye's growing role as the nexus of digital and technology across emerging innovation and connectivity corridors linking Europe and the wider region.



DP World Expands Integrated Logistics Footprint with New Warehouse Investment in Türkiye

DP World has launched its first dedicated contract logistics warehouse in Türkiye. The facility, located in Balçık in Kocaeli Province, spans 20,000 square meters and represents an important milestone in DP World's plan to expand its contract logistics footprint across Eastern Europe.

Strategically positioned within one of Türkiye's key industrial corridors, the new warehouse provides direct access to Istanbul, the Gulf of İzmit, and surrounding manufacturing hubs. The investment is designed to enhance connectivity between maritime operations and inland logistics, supporting more efficient and coordinated supply chain solutions.

The facility is equipped to handle high-volume operations with advanced infrastructure, including multiple loading ramps and systems optimized for rapid throughput and high-density storage. It is tailored to serve a range of sectors such as automotive, technology, chemicals, healthcare, and retail, reflecting the diversified structure of Türkiye's industrial base.

A team of logistics professionals manages operations at the site, supported by fully integrated digital systems. The warehouse

management system is directly connected to DP World's port terminal systems, enabling real-time tracking and coordination from port arrival to final delivery. This integration is expected to improve operational visibility and reliability across the supply chain.

Sustainability considerations are embedded in the facility's design and operations. The use of energy-efficient equipment powered by lithium-ion batteries contributes to reducing the environmental impact of logistics activities, aligning with broader efforts to promote greener supply chain practices.

The proximity of the warehouse to DP World's terminals in Körfez and Yarımca strengthens the company's ability to provide seamless transitions between sea and land transport. This integrated approach is expected to enhance service efficiency and support faster, more predictable logistics flows. Türkiye's strong industrial base, advanced transport infrastructure, and strategic position at the nexus of global trade corridors continue to underpin its role as a competitive and reliable logistics hub.

Commenting on the investment, DP World officials highlighted Türkiye's strategic role in regional logistics networks and its importance in connecting European and Asian markets. With this new facility, the company aims to further reinforce its position in delivering end-to-end logistics solutions and supporting more resilient and cost-effective supply chains.



Türkiye Showcases ICT Investment Potential at Seoul Roundtable

Investment and Finance Office co-hosted the "Türkiye-Korea Investment Ecosystem Roundtable – Bridge to Innovation" together with Boğaziçi Ventures on the margins of the World IT Show 2026 in Seoul.

The roundtable brought together representatives from VCs, CVCs, accelerators, and institutions from Türkiye and South Korea, providing a valuable platform to explore future cooperation in the ICT sector between the two countries.

Investment and Finance Office Country Advisor Taha Saran and Boğaziçi Ventures CEO and Managing Partner Barış Özistek delivered the opening remarks at the roundtable.. Meanwhile, Investment and Finance Office Expert Ahmet Diler delivered a presentation titled "Why Invest in the Turkish ICT Sector?" to the distinguished participants.

Marking its 20th anniversary, Investment and Finance Office continues to engage with strategic partners worldwide, reaffirming Türkiye's position as the nexus of the world.



Advancing Türkiye-Italy Investment Dialogue in L'Aquila

The Italian business community gathered in L'Aquila for a seminar hosted by the Turkish-Italian Business Association, in cooperation with the Turkish Enterprise and Business Confederation (TURKONFED) and the L'Aquila Industrial Association to explore Türkiye's diverse investment opportunities.

The event brought together Türkiye's dynamic business ecosystem and qualified companies from Italy's Abruzzo region, fostering new partnerships and collaboration.

Investment and Finance Office Country Advisor Gino Costa presented recent investment opportunities, highlighting Türkiye's strategic location, advanced industrial and services ecosystem, and the wide range of incentives available to international investors, reinforcing its role as the nexus of investment.



Exploring New Trade and Investment Pathways Between Türkiye and Italy

At the Seminar on Trade and Investment Opportunities in Italy, jointly held in cooperation with the Istanbul Chamber of Commerce, the Italian Chamber of Commerce and Industry in Türkiye (CCIIST), and the Embassy of the Republic of Italy in Ankara, around 300 representatives from the business community convened in Istanbul to explore investment and export opportunities between Türkiye and Italy.

The program opened with remarks by Istanbul Chamber of Commerce Vice Chairman Mehmet Develioğlu, CCIIST Chairman Stefano Kaslowski, and Trade Commissioner at the Embassy of Italy in Ankara Andrea Della Nebbia.

During the session titled "The Italian Market: Export and Investment Opportunities for Turkish Companies," Investment and Finance Office Country Advisor Gino Costa shared comparative insights on FDI dynamics in Türkiye and Italy, highlighting key opportunities as well as structural factors shaping investor engagement across both markets. His contribution formed part of a broader program featuring presentations by the Italian Trade Agency and private sector representatives on market experience and bilateral cooperation opportunities.

The discussions reaffirmed Türkiye's role as the nexus of investment and value chains, supporting stronger economic connectivity between European markets and regional growth opportunities.



Türkiye Showcases its Green Transformation at Innovation Zero

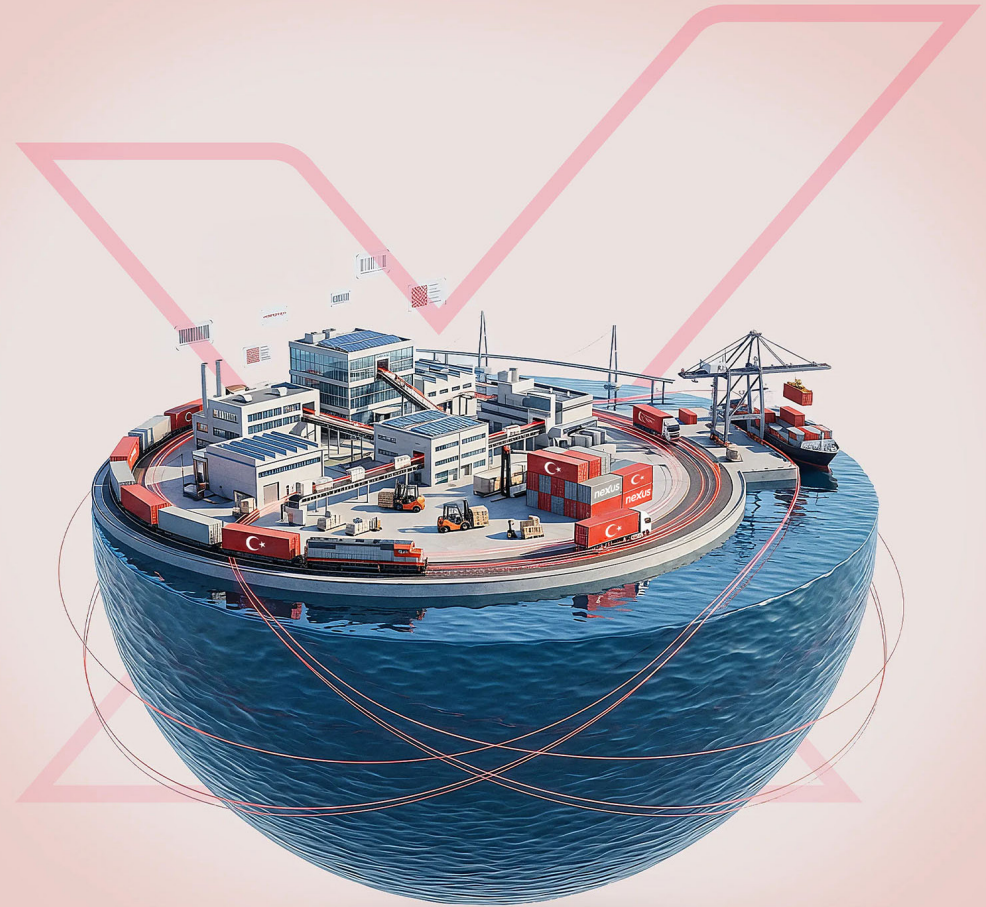
Investment and Finance Office participated in Innovation Zero in London with the Invest in Türkiye booth, attracting strong interest from international stakeholders.

Bringing together innovators, investors, policymakers, and industry

leaders, Innovation Zero serves as a key platform for advancing electrification, digitalization, and industrial transformation.

Türkiye continues to place green transformation at the core of its development agenda, supporting investments that drive sustainable growth, strengthen energy security, and accelerate the transition to a low-carbon economy.

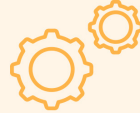
INVEST IN TÜRKİYE



nexus
OF VALUE CHAINS

Powerhouse for Investments in the Türkiye Century Program

FDI and export-oriented manufacturing will be prioritized through **new support mechanisms**.



New regulations will **facilitate** the transfer of foreign-held assets owned by both individuals and legal entities into the Turkish economy.



The existing framework of the **Istanbul Financial Center (IFC)** will be reinforced to enhance its global competitiveness.



Tax exemptions on earnings derived from transit trade will be increased to **100%**.



Income generated by IFC-based institutions from mediating international trade or offshore sales will be **100% deductible** from corporate tax.



The current tax exemption period, originally set to expire in 2031, will be extended through **2047**.



Incentives will support the establishment of **Qualified Service Centers** serving multinational corporations from Türkiye.

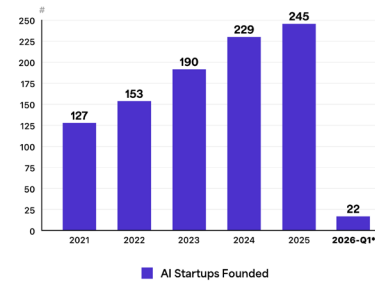


The corporate tax rate will be reduced from **25%** to a range of **9% to 14%** to attract global capital and position Türkiye as a leading production hub.

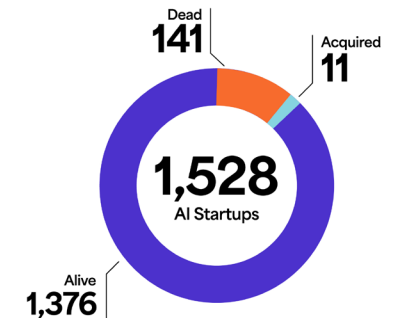


AI Snapshot for Türkiye Q1 2026

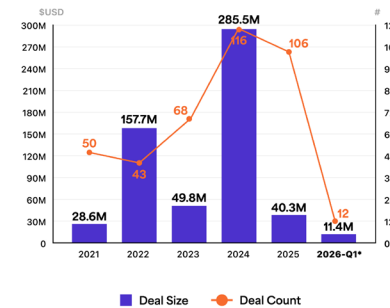
AI Startups



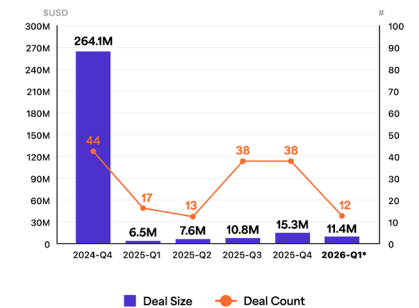
Startups.watch Data



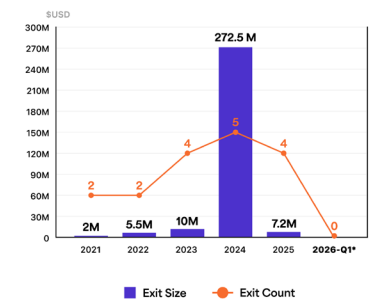
Yearly AI Investments
(Angel & VC Deals)



Quarterly AI Investments
(Angel & VC Deals)



AI Exits



Most Active AI
Investors in
2026-Q1⁽¹⁾



2

Top AI Deals in
2026-Q1



\$6.6M

AI-Only
Accelerators



7

Source: Startups.watch - Q1 2026 Report *As of March 31, 2026

1 : Only deals in Türkiye are counted.

Check startups.watch for updates. Foreign ventures in Türkiye are excluded.

The State of Turkish Fintech Ecosystem



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**Türkiye Foreign Direct
Investment Strategy
(2024-2028)**



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IN TÜRKİYE?**



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**Türkiye's FDI Landscape at a
Glance 2025**



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**Green Logistics Industry
Report**



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Türkiye: Nexus of Investment



WHY TÜRKİYE

TÜRKİYE: HUB FOR INNOVATION AND GROWTH

Within a 4-hour flight, easy access to multiple markets of USD 35.0 trillion GDP, USD 11.3 trillion trade, and 1.3 billion people.

Booming economy reaching **1,596 billion in 2025**, up from USD 238 billion in 2002.

Over **USD 273 billion** of FDI between 2003-2024, while the total amount of FDI attracted between 1980-2002 stood at USD 15 billion.

ACCESS TO MULTIPLE MARKETS

EURASIA

GDP: \$3.2 Trillion
Import: \$491 billion
Population: 246 million

MENA

GDP: \$4.7 Trillion
Import: \$1.6 trillion
Population: 485 million

EUROPE

GDP: \$27.1 Trillion
Import: \$9.2 trillion
Population: 595 million

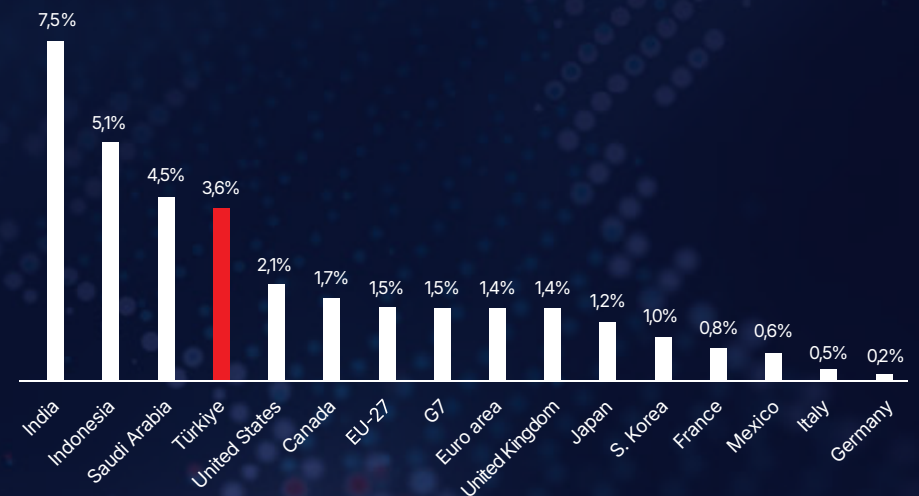
TOTAL

GDP: \$35.0 trillion
Import: \$11.3 trillion
Population: 1.3 billion

Source: IMF, WTO, TurkStat 2025

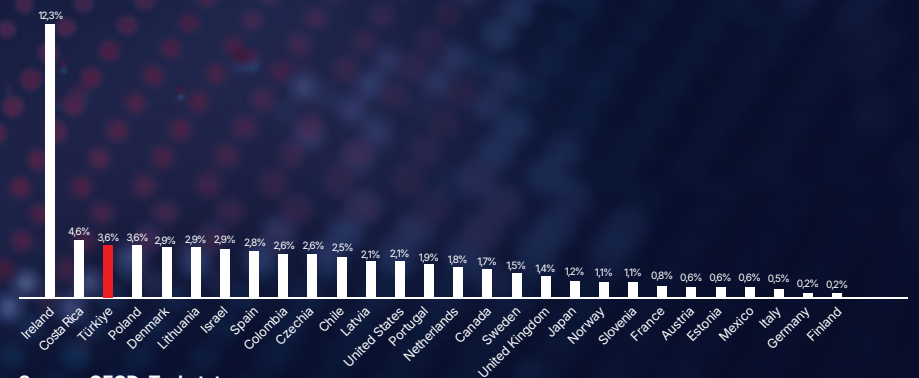
REAL GDP GROWTH (2025-H1, year on year growth)

G20 Economies



Source: OECD, Turkstat

OECD Economies



Source: OECD, Turkstat

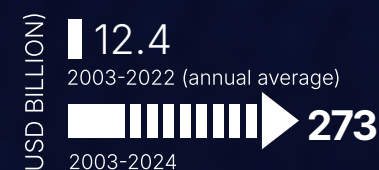
TÜRKİYE

was the fastest growing economy of the OECD members during 2003-2024, with an average annual growth rate of

5.3%

CUMULATIVE FDI INFLOWS TO TÜRKİYE

(USD BILLION)



Source: CBRT

- Investment incentives as well as R&D support.
- Equal treatment to national and global investors guaranteed by law.
- 8 days to set up a company in Türkiye, while it takes an average of 8,5 days in OECD high-income countries.
- (Source: B-Ready 2025)

HIGHLIGHTS

The fastest growing economy in Europe and one of the fastest growing economies in the world with an average annual GDP growth rate of 5.3% over the past 23 years.

(2003-2025, TurkStat)

SOPHISTICATED CONSUMER BASE

A population of 86.1 million, half of which is under the age of 34.9.

(2025, TurkStat)

Largest youth population compared with the EU.

(2023, Eurostat)

Fixed and mobile broadband subscriptions in Türkiye reached 108.1 million in 2025

(2025, Information and Communications Technologies Authority)

SKILLED AND DEDICATED LABOR FORCE

Around 36.8 million young, well-educated and motivated professionals.

(2025, Turkstat)

Around 850,000 students graduate annually from 208 universities.

(2025, CoHE)

TÜRKİYE'S INFRASTRUCTURAL DEVELOPMENT

\$ USD 215 Billion

Total value of PPP contracts in Türkiye during the 1986-2024 period.

272

Total number of PPP projects completed in Türkiye during the 1986-2024 period.

27,797

Total number of hospital beds under PPP projects. 18 healthcare campuses have been completed with a total number of 27,797 bed capacity.

58

Number of airports in Türkiye increased from 26 in 2002 to 58 by 2024.

Who we are

Investment and Finance Office is the official organization that:

- Promotes the investment environment of Türkiye and provides assistance to investors.
- Reports directly to the President of the Republic of Türkiye.

How we help

- Multilingual (Turkish, English, German, French, Italian, Arabic, Spanish, Chinese, Japanese and Korean)
- One-Stop-Shop approach
- Result-oriented
- Private sector approach with full confidentiality
- Focusing on high-tech, value-added and employment generating investments.

What we do

- Presenting investment opportunities to the investors and providing assistance during all the stages of their investments.
- Serving as the reference point for international investors and the point of contact for all institutions engaged in promoting and attracting investments at national, regional and local levels.
- Offering free-of-charge services including market information and analyses, site selection, B2B meetings, coordination with relevant governmental institutions, and facilitating legal procedures and applications such as establishing business operations, incentive applications, obtaining licenses and work permits.

OUR GLOBAL LOCATIONS

-  USA
-  GERMANY
-  ITALY
-  SPAIN
-  NETHERLANDS
-  TÜRKİYE
-  S. ARABIA
-  UAE
-  QATAR
-  CHINA
-  S. KOREA
-  JAPAN
-  UK
-  SINGAPORE
-  MALAYSIA

SECTORS

- Agrofood
- Automotive
- Chemicals
- Defense & Aerospace
- Energy
- Financial Investments & Startups
- ICT
- Infrastructure
- Life Sciences
- Machinery
- Business Services
- Financial Services
- Mining & Metals
- Real Estate
- Tourism



Explore untapped investment opportunities across a variety of industries in Türkiye.

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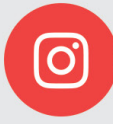
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